

## GOALS AND STRATEGIES

## **CAMPUS ENVIRONMENT**

Goal: Foster an inclusive culture that will prioritize staff and student wellness as they seek to build unity, cultivate lasting relationships and networks and contribute to campus vibrancy.

**STRATEGY 1:** Engage with the institutional heritage of Hartwick by formally acknowledging historical oppressions.

**STRATEGY 2:** Foster a safe and welcoming environment that promotes student and employee diversity appreciation.

**STRATEGY 3:** Fight against polarization, divisiveness and low morale by centering the human experience of Hartwick students, faculty and staff.

**STRATEGY 4:** Increase accessibility in our built environment and within electronic systems for all campus community members and visitors.

**STRATEGY 5:** Investigate barriers to equity, inclusion and accessibility across campus policies and practices.

## TEACHING AND LEARNING

Goal I: Create and maintain conditions for inclusive and equitable learning experiences for all students.

**STRATEGY 1:** Identify opportunities to improve equity and inclusion.

**STRATEGY 2:** Improve equity and inclusion in specific places.

Goal 2: Improve support for faculty and staff engaged in creating a more inclusive, equitable and diverse campus community.

**STRATEGY 1:** Increase recruitment and retention of underrepresented faculty.

**STRATEGY 2:** Ensure procedures around faculty promotion are transparent, equitable and consistent with DEIB best practices.

## COMMUNITY & PARTNERSHIPS

Goal: Build relationships with external partners and increase awareness of shared priorities with the Oneonta-area community.

**STRATEGY 1**: Promote and incentivize volunteer opportunities for employees and students.

**STRATEGY 2:** Establish and sustain relationships with regional Indigenous communities that result in the identification of reparative actions (aligned with land acknowledgment action items described in the Campus Environment document).

**STRATEGY 3:** Expand participation rates of regional minoritized business owners for industry day and networking events.

**STRATEGY 4:** Secure financial support for community-based and institutional DEIB initiatives.

**STRATEGY 5:** Increase our engagement with non-traditional student populations.